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G. VENKATASWAMY NAIDU COLLEGE (AUTONOMOUS), KOVILPATTI – 628 502.



UG DEGREE END SEMESTER EXAMINATIONS - APRIL 2025.

(For those admitted in June 2021 and later)

PROGRAMME AND BRANCH: B.COM., BUSINESS ANALYTICS

| SEM | CATEGORY | COMPONENT | COURSE CODE | COURSE TITLE |
|-----|------------|-----------|-------------|-----------------------|
| VI | PART - III | CORE | U21BA612 | MANAGEMENT ACCOUNTING |

Date & Session: 26.04.2025/FN

Time : 3 hours

Maximum: 75 Marks

| Course Outcome | Bloom's K-level | Q. No. | SECTION – A (10 X 1 = 10 Marks) Answer <u>ALL</u> Questions. |
|----------------|-----------------|--------|---|
| CO1 | K1 | 1. | What is the main focus of management accounting? a) Preparing tax reports b) Assisting in decision-making c) Complying with regulations d) Preparing audit reports |
| CO1 | K2 | 2. | Which of the following is NOT a function of management accounting? a) Budgeting b) Performance evaluation c) External auditing d) Cost control |
| CO2 | K1 | 3. | What does a balance sheet represent? a) Revenue and expenses for a period b) Assets, liabilities, and equity at a specific date c) Cash inflows and outflows d) A company's budget plan |
| CO2 | K2 | 4. | Which ratio measures a company's ability to meet short-term obligations? a) Debt-Equity Ratio b) Current Ratio c) Net Profit Ratio d) Return on Investment |
| CO3 | K1 | 5. | What does a cash flow statement primarily show? a) Profit or loss b) Changes in financial position c) Cash inflows and outflows d) Shareholder equity |
| CO3 | K2 | 6. | If the working capital is negative, it indicates: a) Current liabilities are greater than current assets b) Current assets are equal to current liabilities c) Fixed assets exceed current liabilities d) Profitability is high |

| CO4 | K1 | 7. | What is the main purpose of budgetary control? a) To increase debt b) To evaluate actual performance against the budget c) To record past transactions d) To manage tax payments | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|------------------------|------------------------|---------------|---|--------------|--------------|------------|--------|----------|------------|--------------|-------|-----------|-------|---------------|-------|------------------------|-------|----------------|---------|-----|----|--|--|--|-------|----|----|--|--|--|----------|-----|-----|--|--|--|-------|-------|-------|--|--------------|--------------|--|--------------|--------------|
| CO4 | K2 | 8. | A flexible budget adjusts for: a) Changes in inflation b) Changes in production levels c) Changes in tax rates d) Changes in company policies | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CO5 | K1 | 9. | What is the contribution per unit if the selling price is ₹100 and the variable cost is ₹60? a) Rs. 160 b) Rs. 60 c) Rs. 40 d) Rs. 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CO5 | K2 | 10. | Break-even point is achieved when: a) Fixed costs = Variable costs b) Total revenue = Total costs c) Variable costs = Total revenue d) Fixed costs = Total revenue | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Course Outcome | Bloom's K-level | Q. No. | SECTION – B (5 X 5 = 25 Marks) Answer <u>ALL</u> Questions choosing either (a) or (b) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CO1 | K3 | 11a. | Differentiate between Management accounting and Cost accounting. (OR) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CO1 | K3 | 11b. | Write about the limitations of Management Accounting. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CO2 | K3 | 12a. | Discuss the objectives of financial statement analysis. (OR) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CO2 | K3 | 12b. | The following figures are extracted from the balance sheet of X ltd as on 31 st December. <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Particulars</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>Stock</td> <td>25,000</td> </tr> <tr> <td>Debtors</td> <td>10,000</td> </tr> <tr> <td>Cash at bank</td> <td>5,000</td> </tr> <tr> <td>Creditors</td> <td>8,000</td> </tr> <tr> <td>Bills payable</td> <td>2,000</td> </tr> <tr> <td>Provision for taxation</td> <td>5,000</td> </tr> <tr> <td>Bank overdraft</td> <td>5,000</td> </tr> </tbody> </table> <p>Calculate the current ratio and acid test ratio and commend on the liquidity position of the company.</p> | Particulars | Amount | Stock | 25,000 | Debtors | 10,000 | Cash at bank | 5,000 | Creditors | 8,000 | Bills payable | 2,000 | Provision for taxation | 5,000 | Bank overdraft | 5,000 | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Particulars | Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Stock | 25,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Debtors | 10,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Cash at bank | 5,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Creditors | 8,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Bills payable | 2,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Provision for taxation | 5,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Bank overdraft | 5,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CO3 | K4 | 13a. | Draft a specimen for fund flow statement. (OR) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CO3 | K4 | 13b. | The financial position of Ram is given below: <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Liabilities</th> <th>1.1.2022</th> <th>31.12.2022</th> <th>Assets</th> <th>1.1.2022</th> <th>31.12.2022</th> </tr> </thead> <tbody> <tr> <td>Creditors</td> <td>145</td> <td>125</td> <td>Cash</td> <td>200</td> <td>150</td> </tr> <tr> <td>Capital</td> <td>3,695</td> <td>3,075</td> <td>Debtors</td> <td>100</td> <td>65</td> </tr> <tr> <td></td> <td></td> <td></td> <td>Stock</td> <td>40</td> <td>65</td> </tr> <tr> <td></td> <td></td> <td></td> <td>Building</td> <td>500</td> <td>400</td> </tr> <tr> <td></td> <td></td> <td></td> <td>Plant</td> <td>3,000</td> <td>2,500</td> </tr> <tr> <td></td> <td>3,840</td> <td>3,200</td> <td></td> <td>3,840</td> <td>3,200</td> </tr> </tbody> </table> | Liabilities | 1.1.2022 | 31.12.2022 | Assets | 1.1.2022 | 31.12.2022 | Creditors | 145 | 125 | Cash | 200 | 150 | Capital | 3,695 | 3,075 | Debtors | 100 | 65 | | | | Stock | 40 | 65 | | | | Building | 500 | 400 | | | | Plant | 3,000 | 2,500 | | 3,840 | 3,200 | | 3,840 | 3,200 |
| Liabilities | 1.1.2022 | 31.12.2022 | Assets | 1.1.2022 | 31.12.2022 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Creditors | 145 | 125 | Cash | 200 | 150 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Capital | 3,695 | 3,075 | Debtors | 100 | 65 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | Stock | 40 | 65 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | Building | 500 | 400 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | Plant | 3,000 | 2,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | 3,840 | 3,200 | | 3,840 | 3,200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| | | | There were no drawings or purchase of assets during the year. Prepare a statement of Cash Flow from Operating Activities. | | | | | | | | | | | | | | | | | | |
|---------|--|-------------------------|---|---------|--|-------------------------|--|-------------|--------------|---|----------|--------|--------|---|----------|-------|--------|---|--------|-------|-------|
| CO4 | K4 | 14a. | From the following particulars, prepare a production budget of a company for the year ended June 30, 2022. <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th rowspan="2">Product</th> <th rowspan="2">Sales (Units) (As per Sales budget)</th> <th colspan="2">Estimated Stock (Units)</th> </tr> <tr> <th>1 July 2021</th> <th>30 June 2022</th> </tr> </thead> <tbody> <tr> <td>A</td> <td>1,50,000</td> <td>14,000</td> <td>15,000</td> </tr> <tr> <td>B</td> <td>1,00,000</td> <td>5,000</td> <td>14,500</td> </tr> <tr> <td>C</td> <td>70,000</td> <td>8,000</td> <td>8,000</td> </tr> </tbody> </table> <p style="text-align: center;">(OR)</p> | Product | Sales (Units) (As per Sales budget) | Estimated Stock (Units) | | 1 July 2021 | 30 June 2022 | A | 1,50,000 | 14,000 | 15,000 | B | 1,00,000 | 5,000 | 14,500 | C | 70,000 | 8,000 | 8,000 |
| Product | Sales (Units) (As per Sales budget) | Estimated Stock (Units) | | | | | | | | | | | | | | | | | | | |
| | | 1 July 2021 | 30 June 2022 | | | | | | | | | | | | | | | | | | |
| A | 1,50,000 | 14,000 | 15,000 | | | | | | | | | | | | | | | | | | |
| B | 1,00,000 | 5,000 | 14,500 | | | | | | | | | | | | | | | | | | |
| C | 70,000 | 8,000 | 8,000 | | | | | | | | | | | | | | | | | | |
| CO4 | K4 | 14b. | Analyze the different types of budget. | | | | | | | | | | | | | | | | | | |
| CO5 | K5 | 15a. | Explain the Break-Even analysis in the profit planning. (OR) | | | | | | | | | | | | | | | | | | |
| CO5 | K5 | 15b. | P/V ratio is 60% and the marginal cost of the product is Rs. 50. What will be the selling price? | | | | | | | | | | | | | | | | | | |

| Course Outcome | Bloom's K-level | Q. No. | SECTION - C (5 X 8 = 40 Marks) Answer ALL Questions choosing either (a) or (b) | | |
|----------------|-----------------|--------|---|-------------|-------------|
| | | | CO1 | K3 | 16a. |
| CO1 | K3 | 16b. | Discuss how the management accounting differs from financial accounting. | | |
| CO2 | K4 | 17a. | From the following balance sheet, prepare a common – size statement: | | |
| | | | Particulars | 2022 | 2023 |
| | | | Assets: | | |
| | | | Cash | 27,000 | 31,500 |
| | | | Debtors | 2,20,000 | 2,11,000 |
| | | | Stock | 1,00,000 | 1,26,000 |
| | | | Prepaid expenses | 11,000 | 21,000 |
| | | | Bills receivables | 10,000 | 10,500 |
| | | | Fixed assets | 6,35,000 | 6,50,000 |
| | | | | 10,03,000 | 10,50,000 |
| | | | Liabilities & Capital: | | |
| | | | Share capital | 6,58,000 | 7,00,000 |
| | | | Long – term debts | 2,25,000 | 2,00,000 |
| | | | Sundry creditors | 42,000 | 50,000 |
| | | | Other liabilities | 78,000 | 1,00,000 |
| | | | | 10,03,000 | 10,50,000 |

| | | | | |
|-------------------------------|------------|------|---|------------|
| CO2 | K4 | 17b. | (OR) | |
| | | | From the following particulars, draw up the balance sheet of the company. | |
| | | | Current ratio | 2.5 |
| | | | Quick ratio | 1.5 |
| | | | Net working capital | Rs. 30,000 |
| | | | Stock turnover ratio (Cost of sales / Closing stock) | 6 Times |
| | | | Gross profit ratio | 20% |
| | | | Fixed asset – Turnover ratio (Cost of sales) | 2 Times |
| | | | Debtors' Turnover ratio | 2 Times |
| | | | Fixed assets to Shareholders Net Worth | 0.8 |
| Reserves & Surplus to Capital | 0.5 | | | |
| Long term loans | Rs. 15,000 | | | |

| | | | | | | | | | | |
|-----|----|------|--|--|-----------------|-----------------|------------------|-----------------|-----------------|-------------|
| CO3 | K4 | 18a. | The following are the summarised balance sheet of M/S Krishna Ltd as on 31-12-2020 and 2021. | | | | | | | |
| | | | Liabilities | | 2020 | 2021 | Assets | | 2020 | 2021 |
| | | | Capital: | | | | Fixed Assets: | | | |
| | | | 10% Preference Shares | | 1,00,000 | 1,10,000 | Machinery | 2,00,000 | 2,30,000 | |
| | | | Equity Shares | | 2,20,000 | 2,50,000 | Buildings | 1,50,000 | 1,76,000 | |
| | | | Share premium | | 20,000 | 26,000 | Land | 18,000 | 18,000 | |
| | | | Profit & Loss | | 1,04,000 | 1,34,000 | Current Assets: | | | |
| | | | 12% Debentures | | 70,000 | 64,000 | Cash | 42,000 | 32,000 | |
| | | | Current Liabilities: | | | | Debtors | 38,000 | 38,000 | |
| | | | Creditors | | 38,000 | 46,000 | Bills receivable | 42,000 | 62,000 | |
| | | | Bills payable | | 5,000 | 4,000 | Stock | 84,000 | 98,000 | |
| | | | Provision for tax | | 10,000 | 12,000 | | | | |
| | | | Dividends payable | | 7,000 | 8,000 | | | | |
| | | | | | 5,74,000 | 6,54,000 | | 5,74,000 | 6,54,000 | |

You are required to prepare a statement of Sources and Application of Funds.

(OR)

| | | | | | | | | |
|----------------|----------|----------|---|----------|----------|-----------|----------|----------|
| CO3 | K4 | 18b. | The balance sheet of ABC Ltd., for the years 2021 and 2022 were as follows: | | | | | |
| | | | BALANCE SHEET | | | | | |
| | | | Liabilities | 2021 | 2022 | Assets | 2021 | 2022 |
| | | | Share Capital | 1,50,000 | 1,75,000 | Buildings | 1,10,000 | 1,50,000 |
| Loan from Bank | 1,60,000 | 1,00,000 | Plant | 2,00,000 | 1,40,000 | | | |

| | | | | | |
|----------------------|----------|----------|------------------|----------|----------|
| Creditors | 85,000 | 93,000 | Stock | 50,000 | 45,000 |
| Outstanding expenses | 5,000 | 7,000 | Debtors | 70,000 | 80,000 |
| Bills payable | 50,000 | 40,000 | Cash | 15,000 | 22,000 |
| Loan from IFC | - | 25,000 | Prepaid expenses | 5,000 | 3,000 |
| | 4,50,000 | 4,40,000 | | 4,50,000 | 4,40,000 |

Additional Information:

- i) Net profit for the year 2022 Rs. 60,000
 - ii) During the year a plant costing Rs. 25,000 (accumulating depreciation Rs. 10,000) was sold for Rs. 13,000
 - iii) The provision for depreciation against plant as on 31-12-2021 was Rs. 50,000 and on 31-12-2022 was Rs. 85,000
- You are required to prepare a cash flow statement.

CO4 K5 19a. The expenses budgeted for production of 10,000 units in a factory is given below.

| Particulars | Per unit Rs. |
|-------------------------------------|--------------|
| Materials | 70 |
| Labour | 25 |
| Variable overheads | 20 |
| Fixed Overheads (1,00,000) | 10 |
| Variable Overheads (Direct) | 5 |
| Selling Expenses (10% fixed) | 13 |
| Administrative expenses (Rs.50,000) | 5 |
| Distribution Expenses (20% fixed) | 7 |
| Total cost | 155 |

Prepare a budget of the production of (a) 8,000 units (b) 6,000 units. Assume that the administrative expenses are rigid for all levels of production.

(OR)

CO4 K5 19b. A company expects to have Rs.37,500 cash in hand on 1st April, and requires you to prepare an estimate of cash position during the three months, April, May and June. The following information is supplied to you:

| Month | Sales (Rs) | Purchases (Rs.) | Wages (Rs.) | Factory Exp. | Office Exp. | Selling Exp. |
|----------|------------|-----------------|-------------|--------------|-------------|--------------|
| February | 75,000 | 45,000 | 9,000 | 7,500 | 6,000 | 4,500 |
| March | 84,000 | 48,000 | 9,750 | 8,250 | 6,000 | 4,500 |
| April | 90,000 | 52,500 | 10,500 | 9,000 | 6,000 | 5,250 |
| May | 1,20,000 | 60,000 | 13,500 | 11,250 | 6,000 | 6,570 |
| June | 1,35,000 | 60,000 | 14,250 | 14,000 | 7,000 | 7,000 |

Other information

- (i) Period of credit allowed by suppliers 2 months
- (ii) 20% of sales is for cash and period of credit allowed to customers for credit is one month
- (iii) Delay in payment of all expenses – 1 month
- (iv) Income tax of Rs. 57,500 is due to be paid on June 15th.
- (v) The company is to pay dividends to shareholders and bonus to workers of Rs. 15,000

| | | | |
|-----|----|------|--|
| | | | and Rs. 22,500 respectively in the month of April (vi) Plant has been ordered to be received and paid in the month of May. It will cost Rs.1,20,000 |
| CO5 | K5 | 20a. | You are given the following data for the year 2010 of the company. Variable Cost 6,00,000 Fixed cost 3,00,000 Net Profit 1,00,000 Sales 10,00,000 Find 1) P/V Ratio 2) Break-even point 3) Profit when sales amounted to 12,00,000 4) Sales required to earn a profit of Rs.2,00,000. (OR) |
| CO5 | K5 | 20b. | From the following data calculate: a) P/V Ratio b) BEP c) Margin of safety Sales = 1,00,000 Total Costs = 80,000 Fixed Costs = 20,000 Net Profit = 20,000 |